Viscofan

January - December 2009 Results



February 25th, 2010

(Free translation from the original in Spanish, in event of discrepancy, the Spanish-language version prevails)

Key points of the January-December 2009 results

- +25% year-on-year net profit growth to €64.3MM.
- +22% year-on-year consolidated EBITDA[1] growth to €129.0MM.
- +3.0 p.p. year-on-year improvement in the consolidated EBITDA margin, now up at 22.1%.
- Against the background of the global economic recession, consolidated revenue was once again robust, up 6% compared to 2008 to over €583.4MM.
- The casings division is the main driver of revenue and profit growth, with a cumulative 2009 EBITDA margin of 25.3% (+3.7 p.p. compared to 2008).
- The vegetable food division (IAN Group) posted stable revenue numbers despite the economic crisis in Spain and the competition in the sector.
- Operating strength, the focus on value creation and risk control have translated into a further reduction in net debt[2] in €32MM (-26%) compared to 2008 to €90.5MM, in a year that saw an increase in shareholder returns and the completion of ambitious capital expenditure programmes.
- In a climate of major uncertainty and greater than expected weakness of the US dollar, the Viscofan Group achieved new highs in its key financial indicators, and exceeded its EBITDA and net profit guidance for full-year 2009.

Highlights

- In January 2009, an interim dividend was distributed, charged to 2008 earnings, in a gross amount of €0.205 per share. This represented a 7.9% increase over the interim dividend charged to 2007 earnings distributed the previous year.
- In January 2009, a capital increase was approved for Koteks Viscofan d.o.o. and Viscofan de México de S.R.L de C.V in the amount of €4 million and €6 million, respectively.
- In February 2009, the Board of Directors, upon a motion by the Appointments and Compensation Committee, resolved to appoint Mr. José Domingo de Ampuero y Osma to the Board of Directors as an independent Director, to replace the late Mr. José María Cuevas Salvador. In addition, after a report by the Appointments and Compensation Committee, the Board resolved to appoint Ms. Agatha Echevarría Canales and Mr. José Domingo de Ampuero y Osma to the Company's Executive Committee. All these appointments were approved by the shareholders at the General Shareholders Meeting held in June 2009.
- In June 2009, the Company returned the share premium in the amount of €0.290 per share as resolved at the last General Meeting of Shareholders. This payment, together with the per-share dividend and the Meeting attendance fee resulted in shareholder compensation totalling €0.500 per share, 12.4% over the prior year.
- As a result of the resolutions passed at the last General Meeting of Shareholders held in June 2009, the Company filed with the Commercial Registry of Navarra the share capital reduction

[1] EBITDA = Operating profit (EBIT) + Depreciation & amortisation of non-current assets
[2] Net debt = Short and long-term bank debt and other negotiable securities - Cash and cash equivalents

resulting from the cancellation of 131,197 treasury shares held by the Company, equivalent to 0.28% of share capital.

- In September 2009, the Company announced the establishment of a new company in China: Viscofan Technology (Shuzhou) Co. Ltd., wholly owned by Viscofan S.A., with a capital stock of €7.5 million to be paid in over two years, intended for the finishing phase of the production of casings for the Asian market, particularly China.

- In December 2009, a gross interim dividend of €0.26 per share was distributed in respect of 2009 results, representing a 26.8% increase on the interim dividend distributed in January 2009 in respect of 2008 results.

- Changes in the Board of Directors and other administrative bodies as of 31 December 2009:

    - Following a sterling career at the Company's helm Jaime Echevarría Abona resigned from the Company's Board of Directors and in consequence from his positions as Chairman of the Board, Chairman of the Executive Committee and Chairman of the Appointments and Remuneration Committee, to spend more time on personal projects.

    - Iñigo Solaun Garteiz-Goxeascoa resigned as Company Director.

    - Jaime Echevarría Abona was replaced as Chairman of the Board, Chairman of the Executive Committee and Chairman of the Appointments and Remuneration Committee by the Director José Domingo de Ampuero y Osma.

    - Nestor Basterra Larroudé was appointed First Vice-Chairman of the Board, and Agatha Echevarría Canales became a member of the Appointments and Remuneration Committee.

    - Ignacio Marco Gardoqui Ibáñez, a Company shareholder, was co-opted onto the Board to replace Jaime Echevarría Abona.

Consolidated Group 2009 Results

Viscofan Group Profit and loss account ('000 €)

	Jan-Dec' 09	Jan-Dec' 08	*Change*	Oct-Dec' 09	Oct-Dec' 08	*Change*
Revenues	**583,414**	**551,818**	**5.7%**	**144,044**	**144,099**	**0.0%**
Other operating income	6,746	4,548	48.3%	2,422	356	580.3%
Self-constructed assets	253	355	-28.7%	161	99	62.6%
Variation in stocks of finished products and work-in-progress	12,702	-2,143	c.s	8,318	-2,710	c.s
Net purchases	-176,630	-167,088	5.7%	-45,971	-40,930	12.3%
Personnel expenses	-134,047	-128,291	4.5%	-35,515	-30,285	17.3%
Other operating expenses	-163,828	-155,974	5.0%	-41,536	-43,010	-3.4%
Capital grants	1,011	1,968	-48.6%	512	1,012	-49.4%
Impairment and results coming from disposals of non-current assets	-621	117	c.s	-629	95	c.s
Other results	0	0	n.s.	0	0	n.s.
EBITDA	**129,000**	**105,310**	**22.5%**	**31,806**	**28,726**	**10.7%**
Amortization and depreciation	-37,735	-37,459	0.7%	-9,881	-9,375	5.4%
EBIT	**91,265**	**67,851**	**34.5%**	**21,925**	**19,351**	**13.3%**
Financial incomes	680	1,066	-36.2%	303	290	4.5%
Financial expenditures	-4,845	-7,771	-37.7%	-1,152	-2,142	-46.2%
Changes in reasonable value of financial instruments	0	0	n.s.	0	-51	n.s.
Exchange differences	-1,121	-865	29.6%	495	-2,965	c.s
Impairment and results coming from disposals of financials assets	0	0	n.s.	0	0	n.s.
Financial results	**-5,286**	**-7,570**	**-30.2%**	**-354**	**-4,868**	**-92.7%**
Profit from associated companies	-17	0	n.s.	0	0	n.s.
Profit before taxes	**85,962**	**60,281**	**42.6%**	**21,571**	**14,483**	**48.9%**
Taxes	-21,703	-8,878	144.5%	-5,135	1,256	c.s
Profit after taxes	**64,259**	**51,403**	**25.0%**	**16,436**	**15,739**	**4.4%**
Minority interest	0	0	n.s.	0	0	n.s.
NET PROFIT	**64,259**	**51,403**	**25.0%**	**16,436**	**15,739**	**4.4%**

Against a background of negative global economic growth, marked by falling demand and reduced credit access, the Viscofan Group grew its cumulative net revenue as of December 2009 by 5.7% to over €583.4MM.

It is especially telling that despite the challenging environment the Viscofan Group's two main divisions posted positive revenue growth over the year: +6.9% in casings and +0.1% in the vegetable food division.

Net revenue in Q409 amounted to €144.0MM, in line with that posted the prior year, hit by, amongst other things, the sharp weakening of the US dollar against the euro in Q4 (12% Q409 compared to Q408).

By business line, the casings division achieved €119.4MM (-1.5% compared to Q408) and the vegetable food division €24.6MM (+7.7% compared to Q408).

Production improvements and centralised procurement of the main raw materials offset the upward pressure on the cost thereof. Accordingly, the Viscofan Group's consumption costs[3] in 2009 were 3.1% down on the prior year to €163.9MM, representing 28.1% of revenue compared to 30.7% in 2008.

Over the quarter the fall in the input costs was even more marked (-13.7% compared to Q408 at €37.7MM).

The gross margin was up by over 2 p.p. on the prior year as a result of the Viscofan Group's special focus on value. To achieve this, a very disciplined sales strategy was followed, continuing to push up prices against a background of greater uncertainty and rising unit costs in our main raw materials.

Over the course of 2009 the Group's production base continued to improve as part of the Be ONE strategy, through automation programmes, best practice implementation and workforce restructuring, which saw 196 staff being cut as of the end of December 2009, bringing the total down to 3,780 (-4.9% compared to the Group's workforce at end 2008).

This effort was particularly marked in Q409, when personnel expenses amounted to €35.5 million (+17.3% compared to Q408), as a result of the costs associated with staff restructuring (indemnities, voluntary redundancies, early retirements, etc.), primarily in Spain, the United States and Germany. This quarter saw the recognition of a non-recurring sum of €1.5MM associated with the cost of 20 redundancies in Germany as a result of the transfer of non-edible collagen capacity to Serbia over the course of 2010 and 2011.

Over the year as a whole, personnel expenses amounted to €134.0MM, 4.5% up on 2008 primarily as a result of the aforementioned restructuring costs.

At €163.8MM, cumulative Other operating expenses as of December 2009 were up 5.0% compared to those recognised over the same period the prior year. Cost reduction and control initiatives, across both the casings and the vegetable food divisions, partly offset the rise in energy expenses (+7.0% compared to 2008) that mainly stemmed from the ramp-up in co-generation capacity in Spain in the second half of this year.

Other operating expenses in Q409 amounted to €41.5MM, 3.4% down on those recognised in Q408.

The revenue growth and the production improvements implemented resulted in a 3.0 p.p. improvement in the 2009 EBITDA margin, which stood at 22.1%, despite a worse performance of the vegetable food business.

Over the quarter the EBITDA margin was up 2.1 p.p. on the prior year at 22.1%.

As a result, cumulative EBITDA as of December 2009 amounted to €129.0MM, 22.5% up on FY 2008. Excluding the €1.5MM in non-recurring expenses associated with the restructuring of the non-edible collagen operations in Germany, EBITDA amounted to €130.6MM (+23.6% compared to 2008).

EBIT was 34.5% up on 2008 at €91.3MM, driven by the aforementioned improvement in EBITDA and the maintenance of depreciation and amortisation (€37.7 million; +0.7% compared to 2008). In Q409, EBIT amounted to €21.9MM (13.3% compared to Q408).

The net financial loss of -€5.3MM was 30.2% down thanks to lower financial expenses as a result of the lower debt levels and the lower borrowing cost in a year marked by reduced credit access.

[3] Consumption costs = Change in inventories + Net purchases

It should be noted that the weakness of the US dollar in Q409 was partly offset by hedging, which generated a foreign exchange gain of +€0.5MM. This, combined with lower debt, gave rise to a net financial loss of -€0.4MM in Q409 compared to -€4.9MM in Q408.

At the end of 2009 net debt stood at €90.5MM, down over €31.9MM even after investing €46.3MM in major expansion and improvement programmes, including the expansion of the co-generation plant, new "super-fast" technology lines in Germany, and the land for the new Chinese subsidiary, and having set aside over €35MM for dividend payments and share premium refunds, 22.7% up on the payments and share buybacks carried out in 2008.

Financial leverage[4] stood at 26.2% compared to 40.4% in December 2008, thanks to the strength of operating cash flows and control of working capital, on the back of Viscofan's focus on value, controlling the risk of customer default and greater efficiency in inventory management.

The extraordinary growth in operating profit, together with the fall in financial expenses resulted in pre-tax profit rising 42.6% on 2008 to €86.0MM and €21.6MM in Q409, 48.9% up on Q408.

The tax expense amounted to €21.7MM, representing an effective tax rate of 25.2%, compared to the €8.9MM in 2008 as a result of the tax credits enjoyed that year by various Group subsidiaries.

As a result, net profit hit a new historic high for the fourth year running, rising to €64.3MM in 2009, 25.0% up on that posted the prior year.

Over the quarter, the sharp improvement in operating margins, and the savings on financial expenses offset the higher effective tax rate, with a Q409 net profit of €16.4MM, +4.4% up on Q408.

2009 Results: Casings

Figures in thousands of euros

	Jan-Dec' 09	Jan-Dec' 08	*Change*	Oct-Dec' 09	Oct-Dec' 08	*Change*
Revenues	**490,125**	**458,623**	**6.9%**	**119,401**	**121,222**	**-1.5%**
EBITDA	**124,116**	**99,216**	**25.1%**	**30,264**	**26,844**	**12.7%**
Margin EBITDA	***25.3%***	***21.6%***	**3.7 p.p.**	***25.3%***	***22.1%***	**3.2 p.p.**
EBIT	**89,092**	**64,776**	**37.5%**	**20,902**	**18,237**	**14.6%**
Net profit	**62,439**	**47,255**	**32.1%**	**15,386**	**13,893**	**10.7%**

Following the market growth seen in 2008, in 2009 the artificial casings market enjoyed a lower level of growth as a result of the global economic climate, marked by sharp inventory adjustments, the reining in of expansion programmes and specific difficulties in particular markets.

Against this background, the Viscofan Group posted cumulative net revenue as of December 2009 of €490.1MM, up 6.9% on the same period the prior year. This growth was possible thanks to the Viscofan Group's focus on value and the boosting of the average price of the main categories of artificial casings, especially those made from cellulose and collagen.

In turn, the implementation of Phase II of the new co-generation plant made it possible to increase electricity sales in Spain to €20.8MM compared to the €13.2MM generated in 2008, despite the marked fall in the unit price of electricity in Spain.

The Viscofan Group enjoyed higher revenue across all the main geographic regions[5], including:

[4] Financial leverage = Net debt / Equity
[5] Revenue by origin of sales

- In Europe, net revenue rose to €241.1MM, +6.2% compared to the same period the prior year.
- In North America, sales were up +9.8% on 2008 at €174.7MM.
- In Latin America, revenue was up +2.5% on 2008 at €74.3MM.

Excluding the impact of the change in exchange rates, cumulative revenue was up +5.8% on the prior year, slowing slightly on the +6.7% growth achieved over the first nine months of 2009 compared to the same period in 2008 primarily as a result of the price increases applied in the second half of the prior year.

Over the quarter, revenue amounted to €119.4MM, 1.5% down on that posted in Q408, mainly as a result of the weakening of the US dollar in Q4 (fall in USD/EUR exchange rate: 12% in Q409 compared to Q408).

The main raw materials used in the production of artificial casings (cellulose and collagen skins) hit unit price highs in the course of 2009. Notwithstanding this, the ongoing production improvements completed in 2009 with a view to improving production throughput and productivity made it possible to achieve significant input savings, which were -6.5% down on 2008 at €104.5MM.

These production improvements, combined with the weakness of the US dollar, the reduced pressure on raw material prices and the lower sales activity also resulted in a -26.0% fall in inputs in Q409 compared to Q408 to €21.7MM.

As a result of the improvements in the production process, the automation and the synergies resulting from the workforce restructuring in the Be ONE strategic plan, the casings division had a workforce of 3,552 at the end of 2009, 179 down on the end of December 2008, 88 (49% of the total) of which were net exits in Q409.

Accordingly, cumulative personnel expenses as of December 2009 were up +4.9% on 2008 and +17.9% compared to Q408 at €124.7 million and €33.3 million respectively.

This acceleration in personnel expenses was largely due to the restructuring and voluntary redundancy costs incurred in 2009, and most particularly in Q409 when non-recurring costs of €1.5MM were recognised in respect of personnel restructuring in Germany in connection with the transfer of the non-edible collagen production capacity to Serbia over the course of 2010 and 2011.

On the other hand, Other operating expenses were up 6.8% on 2008 at €144.1 million, mainly driven by the higher energy expenses (+7.3%) as a result of the ramp-up in co-generation capacity in Spain from July 2009, partly offset by reining in all other operating expenses.

In Q409, Other operating expenses amounted to €36.9MM (-2.6% compared to Q408).

The sales drive, based on commercial discipline against a background of great uncertainty, combined with cost control of operating expenses resulted in cumulative EBITDA for the year of €124.1MM, up 25.1% on the prior year. Over the quarter, EBITDA amounted to €30.3MM (+12.7% compared to Q408).

FY 2009 was marked by the robustness of the margins achieved in the casings division, which quarter after quarter were consistently above those achieved in the same period the prior year. Accordingly, the 25.3% EBITDA margin was +3.2 p.p. above the Q408 margin, and +3.7 p.p. above that achieved in full-year 2008.

Cumulative depreciation and amortization as of December amounted to €35.0MM, 1.7% up on 2008, and to €9.4MM in Q409 (+8.8% compared to Q408).

As a result, 2009 EBIT was up +37.5% at €89.1MM, and +14.6% in Q409 compared to Q408 at €20.9MM.

With year-on-year growth of 32.1%, the cumulative net profit at the casings division as of December 2009 represented a new annual high of €62.4MM. In Q409, net profit was up 10.7% on Q408 at €15.4MM.

2009 Results: IAN Group

Figures in thousands of euros

	Jan-Dec' 09	Jan-Dec' 08	*Change*	Oct-Dec' 09	Oct-Dec' 08	*Change*
Revenues	**93,289**	**93,195**	**0.1%**	**24,643**	**22,877**	**7.7%**
EBITDA	**4,884**	**6,094**	**-19.9%**	**1,542**	**1,882**	**-18.1%**
Margin EBITDA	***5.2%***	***6.5%***	**-1.3 p.p.**	***6.3%***	***8.2%***	**-2.0 p.p.**
EBIT	**2,173**	**3,075**	**-29.3%**	**1,023**	**1,114**	**-8.2%**
Net profit	**1,820**	**4,148**	**-56.1%**	**1,050**	**1,846**	**-43.1%**

Lower consumption, and the search by most consumers and retail chains for the biggest price cuts as a result of the economic crisis in Spain negatively affected the performance of the vegetable food market, and to a greater extent higher value added products.

Against this background, and despite competitive pressures in the marketplace to provide an outlet for output surpluses (particularly in the asparagus segment), the leadership of the Carretilla brand, contracts with retail brands, the sales of tomato derivatives as a result of a change in market trends towards basic low-cost products, and the growth of new products despite the recession in the retail market, made it possible to post 2009 revenue of €93.3MM, slightly above (+0.1%) that posted the prior year.

The strength of the Carretilla brand was particularly marked in Q4 when, thanks to the success of the Christmas campaigns, revenue rose +7.7% on Q408 to €24.6MM.

Maintaining the level of the cumulative revenue nevertheless required a major sales effort via special campaigns that cut the gross margin[6] by 2.0 p.p. in 2009 compared to 2008 and by -2.1 p.p. in Q409 compared to Q408.

So as to offset this fall in the gross margin, the IAN Group put in place a major cost reduction and control programme.

Moreover, the top goal in 2009 of those working in the R&D field was the development of new ready-cooked meals so as to round off its range, along with organoleptic improvements across the range so as to improve the consumer experience.

Cumulative EBITDA margin as of December 2009 was down -1.3 p.p. to 5.2% and -2.0 p.p. in Q409 compared to Q408 to 6.3%. It should be emphasised that, against a background of economic weakness such as we're seeing at present, the IAN Group has continued to improve its EBITDA margin quarter on quarter.

In FY 2009, EBITDA amounted to €4.9MM (-19.9% compared to 2008), €1.5MM of which was posted in Q4 (-18.1% compared to Q408), representing the fourth consecutive quarter of EBITDA improvements.

Cumulative depreciation and amortisation as of December 2009 was €2,7MM, down 10.2% as a result of the containment of capital expenditure programmes carried out over the past number of years.

The cumulative net profit in 2009 was €1.8MM. It should be emphasised that the cost reduction policies and the IAN Group's low financial leverage in a climate like this resulted in free cash flows and positive net profit in all quarters, with of particular note the €1.1 MM net profit posted in Q409.

Cumulative 2009 net profit was down -56.1% on 2008 and -43.1% in Q409 compared to Q408 as a result of the decline in operating profits and the use of tax credits recognised in FY 2008.

[6] Gross margin = (Revenues – Consumption costs) / Revenues

Description of risks and uncertainties

The Viscofan Group strengthened its results during a period of great volatility and uncertainty, and is well prepared to benefit from market growth in its main businesses. However, it should be recalled that due to the nature of its operations, the Group's businesses are exposed to various operating, financial and economic risks. The Group manages risk on the basis of policies approved by the Board of Directors.

Specific risks include a weakening of exchange rates, increased costs of production inputs including raw materials and energy prices, and a deterioration in market conditions as a result of the global economic situation.

APPENDIX

Consolidated balance sheets ('000€)

	Dec '09	Dec '08	*Change*
Intangible assets	14,342	11,976	19.8%
Goodwill	0	0	n.s.
Others intangible asset	14,342	11,976	19.8%
Tangible assets	289,105	277,940	4.0%
Real state investments	0	0	n.s.
Investment accounting ussing the equity method	1,333	998	33.6%
Non-current financial assets	507	585	-13.3%
Deferred tax assets	8,051	15,286	-47.3%
Other non-current assets	0	0	n.s.
NON-CURRENT ASSETS	**313,338**	**306,785**	**2.1%**
Non-current assets held for sale	0	0	n.s.
Inventories	150,045	156,540	-4.1%
Trade and other receivables	123,796	118,344	4.6%
Trade debtors	105,437	100,119	5.3%
Other debtors	18,215	18,073	0.8%
Current tax assets	144	152	-5.3%
Other financial current assets	3,000	612	390.2%
Other current assets	47	172	-72.7%
Cash and cash equivalents	25,763	14,014	83.8%
CURRENT ASSETS	**302,651**	**289,682**	**4.5%**
TOTAL ASSETS= EQUITY AND LIABILITIES	**615,989**	**596,467**	**3.3%**
Share capital	13,981	14,020	-0.3%
Share issue premium	16,650	30,165	-44.8%
Reserves	267,318	3,281	8047.5%
Treasury shares	0	-1,699	n.s.
Profit for previous years	0	226,593	n.s.
Received from associates	0	0	n.s.
Result of the period	64,259	51,403	25.0%
Less: Interim dividend	-12,117	0	n.s.
Other equity instruments	0	0	n.s.
SHAREHOLDER'S FUNDS	**350,091**	**323,763**	**8.1%**
Financial assets held for sale	0	0	n.s.
Hedge transaction reserves	788	-38	c.s.
Currency translation differences	-5,673	-19,616	-71.1%
Others	0	-834	n.s.
ADJUSTMENTS DUE TO CHANGE IN VALUE	**-4,885**	**-20,488**	-76.2%
SHAREHOLDERS' EQUITY	**345,206**	**303,275**	**13.8%**
Minority interest	0	0	n.s.
EQUITY	**345,206**	**303,275**	**13.8%**
Grants	2,998	3,111	-3.6%
Non-current provision	37,213	35,393	5.1%
Non-current financial liabilities	51,248	58,202	-11.9%
Financial debt	46,241	53,151	-13.0%
Other financial liabilities	5,007	5,051	-0.9%
Deferred tax liabilities	25,252	28,272	-10.7%
Other non-current liabilities	0	0	n.s.
NON-CURRENT LIABILITIES	**116,711**	**124,978**	**-6.6%**
Liabilities linked to non-current assets held for sale	0	0	n.s.
Current provisions	7,855	4,569	71.9%
Current financial liabilities	73,484	87,429	-16.0%
Financial debt	70,042	83,287	-15.9%
Other financial liabilities	3,442	4,142	-16.9%
Trade creditor and other payable accounts	72,733	76,216	-4.6%
Trade creditors	48,162	53,558	-10.1%
Other creditors	24,031	21,711	10.7%
Current tax liabilities	540	947	-43.0%
Other current liabilities	0	0	n.s.
CURRENT LIABILITIES	**154,072**	**168,214**	**-8.4%**
NET DEBT	**90,520**	**122,424**	**-26.1%**

Cash flow statements ('000€)

	Jan-Dec' 09	Jan-Dec' 08	Change
Cash flows from operating activities	**123,744**	**55,859**	**121.5%**
Profit for the year before tax	**85,962**	**60,281**	**42.6%**
Adjustments in results	**46,338**	**43,051**	**7.6%**
Amortisation and depreciation	37,736	37,459	0.7%
Others adjustments in results(net)	8,602	5,592	53.8%
Changes in working capital	**-4,478**	**-37,556**	**-88.1%**
Other cash flows from operating activities	**-4,078**	**-9,917**	**-58.9%**
Interest paid	0	0	n.s.
Dividend paid and other payments from others equity instruments	0	0	n.s.
Dividends received	0	0	n.s.
Interests received	0	0	n.s.
Proceeds/ (payments) from income tax	-4,078	-9,917	-58.9%
Proceeds/(payments) from operating activities	0	0	n.s.
Cash flows from investing activities	**-44,900**	**-45,473**	**-1.3%**
Investment payments	**-47,347**	**-47,400**	**-0.1%**
Group companies, associated & business units	0	0	n.s.
Acquisition of property, plant and equipment and intangible assets	-47,321	-44,123	7.2%
Other financial assets	-26	-3,277	-99.2%
Other assets	0	0	n.s.
Cash from disposals	**1,767**	**3,018**	**-41.5%**
Group companies, associated & business units	0	0	n.s.
Disposal of property, plant and equipment and intangible assets	1,764	2,242	-21.3%
Other financial assets	3	0	n.s.
Other assets	0	776	n.s.
Other cash flows from investing activities	**680**	**-1,091**	**c.s.**
Dividends received	0	0	n.s.
Interest paid	680	0	n.s.
Proceeds/(Payments) from others investings activities.	0	-1,091	n.s.
Cash flows from financing activities	**-66,387**	**-10,464**	**534.4%**
Proceeds and payments from equity instruments	**0**	**-6,070**	**n.s.**
Proceeds from issue of stock	0	0	n.s.
Cancellation and payments	0	0	n.s.
Acquisition	0	-6,070	n.s.
Disposal	0	0	n.s.
Proceeds and payments from financial liabilities instruments	**-20,534**	**25,904**	**c.s.**
Proceeds from issue of financial liabilities instruments	20,005	36,728	-45.5%
Refund, cancellation and payments	-40,539	-10,824	274.5%
Dividends paid and others payments from others equities instruments	**-35,186**	**-20,588**	**70.9%**
Others cash flows from financing activities	**-10,667**	**-9,710**	**9.9%**
Interest paid	-6,242	-6,359	-1.8%
Others proceeds /(payments) from financing activities	-4,425	-3,351	32.1%
Effect of foreign exchange rate changes on collections and payments	**-709**	**-3,015**	**-76.5%**
Net increase (decrease) in cash and cash equivalents	**11,748**	**-3,093**	**c.s.**
Cash and cash equivalents at 1st January 2008	**14,015**	**17,107**	**-18.1%**
Cash and cash equivalents at 31 December 2008	**25,763**	**14,014**	**83.8%**

Average exchange rates (Currency/€)

	2009	2008	% Change
Euro	1.000	1.000	0.0%
US Dollar	1.393	1.471	-5.3%
Canadian Dollar	1.585	1.560	1.6%
Mexican Peso	18.722	16.299	14.9%
Brazilian real	2.768	2.674	3.5%
Czech crown	26.453	24.962	6.0%
British Pound	0.891	0.797	11.8%
Polish Zloty	4.327	3.517	23.0%
Serbian Dinar	93.868	81.437	15.3%

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This document is a free translation from the original in Spanish. In the event of discrepancy, the Spanish-language version prevails.

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